



Corporate Performance Panel

Agenda

**Wednesday, 2nd September, 2026
at 4.30 pm**

in the

**Council Chamber, Town Hall, Saturday
Market Place, King's Lynn and available
for the public to [view on You Tube](#)**



King's Court, Chapel Street, King's Lynn, Norfolk, PE30 1EX
Telephone: 01553 616200

Monday 24th August 2026

Dear Member

Corporate Performance Panel

You are invited to attend a meeting of the above-mentioned Panel which will be held on **Wednesday, 2nd September, 2026 at 4.30 pm** in the **Council Chamber, Town Hall, Saturday Market Place, King's Lynn PE30 5DQ** to discuss the business shown below.

Yours sincerely

Chief Executive

AGENDA

1. Apologies

2. Minutes (Pages 5 - 12)

To approve the minutes from the Corporate Performance Panel held on 20th July 2026.

3. Declarations of Interest (Page 13)

Please indicate if there are any interests which should be declared. A declaration of an interest should indicate the nature of the interest (if not already declared on the Register of Interests) and the agenda item to which it relates. If a disclosable pecuniary interest is declared, the Member should withdraw from the room whilst the matter is discussed.

These declarations apply to all Members present, whether the Member is part of the meeting, attending to speak as a local Member on any item or simply observing the meeting from the public seating area.

4. Urgent Business Under Standing Order 7

To consider any business which, by reason of special circumstances, the Chairman proposed to accept as urgent under Section 100(b)(4)(b) of the Local Government Act 1972.

5. Members Present Pursuant to Standing Order 34

Members wishing to speak pursuant to Standing Order 34 should inform the Chairman of their intention to do so and on what items they wish to be heard before the meeting commences. Any Member attending the meeting under Standing Order 34 will only be permitted to speak on those items which have been previously notified to the Chairman.

6. Chair's Correspondence (if any)

7. Call Ins (if any)

8. Signing of the Scrutiny and Audit Relationship Protocol (Pages 14 - 21)

For the Chair to sign the Scrutiny and Audit Relationship Protocol.

**9. Cabinet Report - Business Improvement District - Business Plan
(Pages 22 - 77)**

**10. Cabinet Report - Corporate Performance Monitoring Quarter 1
(Pages 78 - 105)**

11. Cabinet Report - Budget Monitoring Quarter 1 (Pages 106 - 133)

**12. Cabinet Report – Future Swimming Provision for West Norfolk
(Pages 134 - 148)**

13. Panel Work Programme (Pages 149 - 153)

14. Shareholder Committee Work Programme (Pages 154 - 158)

15. Cabinet Forward Decisions List (Pages 159 - 166)

16. Exclusion of the Press and Public

To consider passing the following resolution:

“That under Section 100(A)(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following item of business on

the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the Act”.

17. Exempt - Cabinet Report - Future Swimming Provision for West Norfolk
(Pages 167 - 213)

18. Date of Next Meeting

To note that the next meeting of the Corporate Performance Panel is scheduled to take place on 6th October 2026 at 4:30pm

To:

Corporate Performance Panel: S Bearshaw, J Bhondi, P Bland, R Blunt (Chair), F Bone, A Dickinson, B Jones, J Kirk, B Long (Vice-Chair), S Nash, D Sayers and Mrs V Spikings

Portfolio Holders:

Councillor S Ring, Portfolio Holder for Business and Deputy Leader
Councillor A Beales, Leader of the Council
Councillor C Morley, Portfolio Holder for Finance

Officers

Duncan Hall, Assistant Director for Regeneration, Housing and Place
Jemma Curtis, Regeneration Programmes Manager
Debbie Ess, Senior Corporate Governance Officer
Carl Holland, Assistant Director for Finance and Deputy Section 151 Officer
Siobhan Cleeve, Interim Assistant Director of Leisure and Culture
Emma Hodds, Chief of Staff and Monitoring Officer
Honor Howell, Strategic Advisor to the Chief Executive and Leader

By Invitation

Vicky Etheridge, BID Manager